

More People. Longer Lives. More Complex Care.

Central Ohio is growing and aging, and those changes are increasing demand for health care across the region.

Major health care investments can take years to plan and implement; in some cases up to 15 years from early planning to opening. Central Ohio's population is projected to grow 31% by 2050, adding approximately 750,000 residents.

Franklin County is expected to see a 62% increase in the number of residents 65 years of age and older. As we age, our health care needs often become more complex, requiring special, more intensive

care. Over the last 10 years, our hospitals have seen a 7.5% increase in case mix index, which measures clinical complexity, illness severity, and resource needs of patients. More than 22% of Franklin County's population is children. As the region grows, there will be increased need for specialized care for children.

Investments are reviewed against long-term community needs, organizational priorities and available resources to ensure systems are preparing for the care the region will need over time. Health systems are preparing well before additional capacity is needed.



3.15 MILLION
Projected Central Ohio residents by 2050, a **31% increase** in population over 2025.



Inpatient utilization among adults aged 65 and older **increased 22%** from 2015 to 2025.



Average case mix index **increased 7.5%** over the last 10 years, indicating Central Ohio patients' medical conditions are becoming increasingly more complex and resource-intensive.



1 in 5 Franklin County residents will be 65 or older by 2050, a 62% increase over 2025.

Investment Is Infrastructure, Not Just Buildings

Health system investment extends beyond new construction. It includes renovating and replacing aging facilities, adopting new technology, evolving how care is delivered and expanding services across primary, specialty, outpatient, community-based and hospital settings. Together, these investments help maintain access, quality and safety while ensuring patients can receive care in the setting best equipped for their needs.

FACILITIES Renovation + Replacement	TECHNOLOGY Modern Tools + Capabilities
CARE DELIVERY New and Evolving Care Models	ACCESS Primary + Specialty + Outpatient + Hospital Care

THE GOAL ➤ The right care, in the right setting, with the capacity available to meet patients' needs.

Economic Impact of Central Ohio's Health Systems

60,000
residents employed
by Franklin County
hospitals

1 in 9
regional jobs
sustained by Central
Ohio hospitals

3.6 Billion
combined
hospital payroll
expenses

Strong Health Systems, Stronger Regional Economy

Access to high-quality health care is part of the infrastructure a growing region needs to attract employers, talent and families. Employers need confidence that their workforce and employees' families can access high-quality care as Central Ohio continues to grow. As major employers and purchasers, the health systems also support tens of thousands of jobs and contribute billions of dollars to Central Ohio's economy.

Our hospitals contribute to our region's economic prosperity by creating jobs, supporting local businesses, developing talent, driving innovation, and improving the health of the population. Healthy communities are stronger, more productive, and better positioned for long-term economic growth, making healthcare systems a foundational component of Central Ohio's success.

Reinvesting in Our Communities

Not-for-profit hospitals do not distribute profits to shareholders. Instead, resources are reinvested in patient care, facilities, technology, workforce, research, innovation and care for patients who cannot afford it.

\$1.14 Billion
invested in community
benefit by Franklin County's
not-for-profit hospitals in 2024



WHAT THIS MEANS FOR HEALTHCARE COSTS

We understand why employers are concerned about rising health benefit costs. Hospital expansion and new construction are not driving higher healthcare prices. While affordability remains a significant challenge in Central Ohio, rising healthcare costs are primarily influenced by factors such as inflation, higher supply and labor costs, workforce shortages, and the increasing complexity of caring for patients with serious medical needs. Health systems finance expansion through a variety of sources, including operating revenue, bond financing, and philanthropy. As not-for-profit health systems, we fund our growth through operating revenue that is reinvested back into our mission of improving the health of those we serve.

Health system growth is essential infrastructure for a growing region.

To learn more and see the data behind this conversation

SCAN HERE



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MEETING THE NEEDS OF **A Growing Region**

As Central Ohio grows, its health systems are investing to expand capacity, modernize care, and meet the community's evolving health care needs.

